



CENTEX LEE SELECTED AS DESIGN-BUILD CONTRACTOR

“This is a big day for us all,” said Michael Sullivan, Pentagon Renovation Program Manager, before introducing Centex Lee LLC from Fairfax, Virginia, as the team awarded the design-build contract to complete the Pentagon Memorial. Following the Pentagon Memorial Team Meeting on August 15, 2003, John Tarpey, President and CEO of Centex Construction and Jeff Lee, President of Lee and Associates joined representatives from the other organizations making up the Pentagon Memorial Team in a ceremonial contract signing. Sullivan continued, “We’ve been waiting for this moment. We’re ready to move forward

now. This is a team effort and will remain a team effort until the day we dedicate the memorial.”

Signing the design-build contract is a major milestone for the Pentagon Memorial project and one giant step closer to seeing the concept design created by Keith Kaseman and Julie Beckman become a reality. One of the evaluation factors used to select Centex Lee was their strategy to incorporate Kaseman and Beckman as part their team.

The concept designers are excited to begin work



The ceremonial signing of the design-build contract for the Pentagon Memorial on August 15, 2003. From left to right are John Tarpey, CEO and President of Centex Construction; Jeff Lee, President of Lee and Associates; Rosemary Dillard, Vice President of the Pentagon Memorial Fund, Inc.; Michael Sullivan, Pentagon Renovation Program Manager; Christy Skirchak (seated), Contracting Officer; Ralph Newton; Acting Director of Real Estate and Facilities; Julie Beckman and Keith Kaseman, Concept Designers.

<http://memorial.pentagon.mil>

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Rosemary Dillard, Vice President of the Pentagon Memorial Fund, Inc., represented the Pentagon families by signing the design-build contract. Talking to the handful of reporters present to witness the event, an emotional Dillard said, "To be teamed up with PENREN has been so exciting. They've made sure that this is a team effort. I don't want to get emotional but I just want to tell you, America, we thank you. We know this means as much to you as it does to us."

Standing behind Dillard, Ralph Newton, Acting Director of Real Estate and Facilities reflected on the purpose of the project. "It's to show the proper respect and memorialize the lives lost on that day - innocent victims of a horrendous act. As we go forward, we can take joy in the jobs that we do to bring this wonderful memorial to fruition."

with the design-build team as project consultants. "We are super thrilled to be given the opportunity to work with Jeff, Jill, Mark, Paul and the whole crew at Centex Lee. Their level of sincerity and commitment to the project is clearly evident and we can only look forward to a productive and enjoyable working relationship over the course of the Memorial Project," Beckman said.

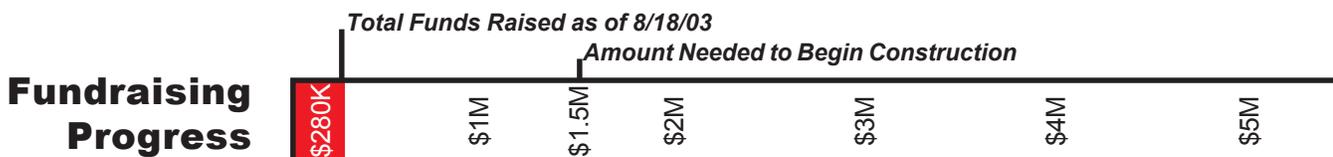
Other factors setting Centex Lee apart from the competition were a superior technical and management approach, past performance on memorial projects and the proposed project cost. Under the contract awarded to Centex Lee, the Pentagon Memorial will cost \$11,590,100.

"Not only was Centex Lee the highest rated team in terms of our confidence in their ability to build the memorial, but they also came in with the lowest bid," said Sullivan.

The project team will immediately begin a study of existing underground utilities that cross the memorial site and develop a plan to relocate them if necessary. "We don't want to have to dig up the memorial ten years from now if a sixty-year old water line starts leaking," explains Jean Barnak, Pentagon Memorial Project Manager.

The remainder of the design-build work will begin when funding is available. Approximately \$1.5 million is needed to develop and test design elements that comprise the memorial units (benches and lighted pools). Construction will take about 20 months to complete after work begins.

At the contract signing ceremony the contractors expressed their feeling of being greatly honored to work on the Pentagon Memorial. "We're awed by this," said Jeff Lee, President of Lee and Associates. John Tarpey, President and CEO of Centex continued by saying, "Our teams came together and put in a lot of time and effort and obviously it paid off. We're just thrilled to be a part of the actual design and construction and bringing it to reality."



THE FUNDRAISING FRONT

Thanks to press coverage of the Pentagon Memorial Project, several numbers have been tossed around in relation to the cost of the memorial and amount of money raised so far. Here's the truth behind the rumor:

“The technical design and construction will cost \$11,590,100,” said Michael Sullivan, Pentagon Renovation Program Manager. “That is the total cost agreed to by Centex Lee including the award fee provision, which is their sole means of profit on the project. For Centex Lee to make money, they have to keep the customer happy. That means working with government project managers and the Family Steering Committee to stay on budget and build the memorial in a manner appropriate with commemorating the lives of 184 people,” Sullivan said.

In a letter from Jim Laychak and Rosemary Dillard announcing the establishment of the “Pentagon Memorial Fund, Inc.” they set a fundraising goal of \$20 million. The letter stated, “Twelve million will be used for the construction of the Pentagon Memorial and the balance will be used to create an endowment for its maintenance.”

The Department of Defense began an internal voluntary fundraising campaign among DoD employees in the National Capitol Region on behalf of the Pentagon Memorial Fund on July 21, 2003. The primary goal of the three-week fundraiser was to raise awareness about the Memorial Project's need for funds and DoD's ability to accept contributions. To this end, the fundraiser was a big success, however the amount of money raised fell far shy of the \$1.5 million needed to begin construction. Though the fundraiser officially ended August 8th, money is still being collected through volunteer campaign staff and as of August 18th, approximately \$209,000 had been collected with more money still coming in. Added to money donated prior to the campaign and money sent directly to the Pentagon Memorial Fund, Inc., approximately \$280,000 has been received to date.

RECENT EVENTS

07/18/03 - Pentagon Memorial Team Meeting

07/22/03 - DoD Volunteer Pentagon Memorial Fundraiser Kickoff

08/08/03 - Official End of Volunteer Fundraiser (donations still accepted)

08/15/03 - Pentagon Memorial Team Meeting and Design-Build Contract Signing

ANTICIPATED EVENTS

08/31/03 - 2nd Annual “We Remember Walk”

09/11/03 - Commemoration events in early planning stages

09/19/03 - Pentagon Memorial Team Meeting at PENREN Office.

09/20/03 - 10/20/03 - Pentagon Memorial Concept Model on display at CIA headquarters

10/26/03 - Tennis tournament fundraiser and silent Auction at Army Navy Country Club

*Please contact Brett Eaton
to participate in upcoming events:
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\$6M

\$7M

\$8M

\$9M

\$10M

\$11M

\$11,590,100

needed to complete construction

YOU ARE INVITED...

Family members of people lost in the Pentagon and on-board Flight 77 are invited to attend all events relating to the Pentagon Memorial. Upcoming events are listed in this newsletter (see inside box), advertised via e-mail, the project web site and discussed at the monthly Pentagon Memorial Team Meetings. Every month, we are glad to see new family members attend the team meetings where, in addition to upcoming events, we discuss design details, funding status and fundraising plans and other items of interest to the group. Meetings are usually held at the Pentagon Renovation Office on a Friday morning at 10:00 am. Meetings are accessible by metro and parking is available at the PENREN Office. The next Pentagon Memorial Team Meeting is scheduled for September 19th. Please join us.

In the next few weeks, the Pentagon Memorial Fund, Inc., established by the Family Steering Committee, will begin proactive fundraising efforts. Several events will be announced and your participation is encouraged. Check the project web site frequently for updates.

Once again, commemoration events surrounding September 11th are upon us. Some people realize healing by sharing experiences with others in similar circumstances. To that end, the Second Annual "We Remember Walk" is being organized for the families and survivors of United Flights 93 and 175, American Airlines Flights 11 and 77, the Pentagon and World Trade Center. The walk takes place Sunday, August 31, 2003 in Arlington, VA. Participants should assemble at the Iwo Jima Marine Corps Memorial at 2:00 pm for a 3:00 pm "Walk" time. Please call 888-424-4685 for more information.

Please contact, Brett Eaton, Pentagon Renovation Communications Team Leader, for information concerning any Pentagon Memorial related event. Brett can be reached at 703-693-8933 or eatonbd@army.pentagon.mil.

Did you notice there are no pictures on this page? Visit the project web site for updated photos!



CONTACT THE PENTAGON MEMORIAL TEAM

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Pentagon Memorial News is an authorized publication of the Department of Defense, intended for the families of the victims of the 9/11/01 attack on the Pentagon. Contents of *Pentagon Memorial News* are not necessarily the official views of, or endorsed by, the U.S. Government or the Department of Defense. Material from this publication may be reproduced without permission.

CALL FOR INFORMATION

If you have not already done so, please confirm the birthdate of your family member lost at the Pentagon on 9/11. This is important for the correct placement of the memorial benches. Please contact Chaz Crawford in the OSD Policy Office with this information

Keeping up with 184 families is a daunting task! Please help with this effort by notifying Chaz of changes in your address or e-mail address.

In addition, please help us get the word out about the Pentagon Memorial by sending us contact information for family members, other than the primary next of kin, who may be interested in receiving this newsletter or other project updates. All contact information is kept confidential.

Chaz Crawford can be reached at (703-693-6185) or charles.crawford@osd.mil.